



## Barbican Centre Board

**Date:** WEDNESDAY, 17 MAY 2023  
**Time:** 11.00 am  
**Venue:** COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:**

Tobi Ruth Adebekun	Mark Page (External Member)
Munsur Ali	Jens Riegelsberger (External Member)
Deputy Randall Anderson	Jane Roscoe (External Member)
Michael Asante (External Member)	Alderman Sir William Russell
Stephen Bediako (External Member)	Tom Sleigh
Farmida Bi, Barbican Centre Trust Chair (Ex-Officio Member)	Despina Tstatsas (External Member)
Tijs Broeke	Irem Yerdelen
Zulum Elumogo (External Member)	Alpa Raja
Wendy Mead	

**Enquiries:** Ben Dunleavy  
[ben.dunleavy@cityoflondon.gov.uk](mailto:ben.dunleavy@cityoflondon.gov.uk)

### Accessing the virtual public meeting

Members of the public can observe all virtual public meetings of the City of London Corporation by following the below link:

<https://www.youtube.com/@CityofLondonCorporation/streams>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one civic year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

Whilst we endeavour to livestream all of our public meetings, this is not always possible due to technical difficulties. In these instances, if possible, a recording will be uploaded following the end of the meeting.

**Ian Thomas**  
**Town Clerk and Chief Executive**

## **AGENDA**

A number of items on the agenda will have already been considered by the Board's Sub Committees and it is therefore proposed that they be approved or noted without discussion. These have been included in the separate information pack along with other items 'For Information' and appendices to reports. Any Member is able to request that an item be subject to discussion; Members are asked to inform the Town Clerk or Chair of this request prior to the meeting.

### **Part 1 - Public Agenda**

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **ORDER OF THE COURT**

To receive the Order of the Court of Common Council dated 27 April 2023 appointing the Board and setting its Terms of Reference.

**For Information**  
(Pages 7 - 8)

4. **ELECTION OF A CHAIR**

To elect a Chair in accordance with Standing Order 29.

**For Decision**

5. **ELECTION OF DEPUTY CHAIRS**

To elect one Deputy Chair (Member) in accordance with Standing Order 30 and one Deputy Chair (external) in accordance with the Board's terms of reference.

**For Decision**

6. **BOARD MINUTES**

To approve the public minutes and non-public summary of the Barbican Centre Board meeting held on 15 March 2023.

**For Decision**  
(Pages 9 - 12)

7. **\*MINUTES OF SUB-COMMITTEES**

**For Information**

a) Finance and Risk Committee

To receive an update on the public section of the meeting of the Finance and Risk Committee of the Barbican Centre Board meeting held on 10 May 2023.

b) Nominations, Effectiveness and Inclusion Committee

To receive the public minutes and non-public summary of the Nominations, Effectiveness and Inclusion Committee of the Barbican Centre Board held on 3 May 2023.

8. **APPOINTMENT OF SUB-COMMITTEES 2023/24**

Report of the Town Clerk.

**For Decision**  
(Pages 13 - 16)

9. **CEO REPORT BY THE BARBICAN'S DIRECTORS**

Report of the CEO, Barbican Centre.

**For Decision**  
(Pages 17 - 36)

10. **COMMUNICATIONS STRATEGY**

Report of the CEO, Barbican Centre.

**For Discussion**  
(Pages 37 - 40)

11. **CREATIVE COLLABORATIONS - UPDATE ON BARBICAN FUTURES**

Report of the CEO, Barbican Centre.

**For Discussion**  
(Pages 41 - 46)

**Item 12 is included in the separate Information Pack**

13. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

14. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

15. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act

**For Decision**

## **Part 2 - Non-Public Agenda**

### **16. NON-PUBLIC BOARD MINUTES**

To approve the non-public Minutes of the Barbican Centre Board meeting held on 15 March 2023.

**For Decision**  
(Pages 47 - 50)

### **17. \*NON-PUBLIC MINUTES OF SUB-COMMITTEES**

**For Decision**

#### **a) Finance and Risk Committee**

To receive an update on the non-public section of the meeting of the Finance and Risk Committee of the Barbican Centre Board meeting held on 10 May 2023.

#### **b) Nominations, Effectiveness and Inclusion Committee**

To receive the non-public minutes of the Nominations, Effectiveness and Inclusion Committee of the Barbican Centre Board held on 3 May 2023.

### **18. CEO REPORT BY THE BARBICAN'S DIRECTORS**

Report of the CEO, Barbican Centre.

**For Decision**  
(Pages 51 - 70)

### **19. BARBICAN DEVELOPMENT BOARD REPORT**

Report of the CEO, Barbican Centre.

**For Decision**  
(Pages 71 - 84)

### **20. BARBICAN CENTRE STRATEGIC PLAN (DRAFT)**

Report of the CEO, Barbican Centre.

**For Discussion**  
(Pages 85 - 88)

**Items 21 to 23 are included in the separate Information Pack**

**24. QUESTIONS RELATING TO THE WORK OF THE BOARD**

**25. ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**

**Part 3 - Confidential Agenda**

**26. \*CONFIDENTIAL MINUTES OF SUB-COMMITTEES**

**For Decision**

a) Confidential minutes of the Nominations, Effectiveness and Inclusion Committee

To receive the confidential minutes of the Nominations, Effectiveness and Inclusion Committee of the Barbican Centre Board held on 3 May 2023.

**27. CREATIVE COLLABORATIONS RESTRUCTURE**

Report of the CEO, Barbican Centre.

**For Decision**